The Board met in the DNFSB Hearing Room at 625 Indiana Avenue, N.W., Suite 300, Washington, D.C., at 9:00 a.m., John T. Conway, Chairman, presiding.

PRESENT

JOHN T. CONWAY Chairman
A.J. EGGENBERGER Vice Chairman
JOHN E. MANSFIELD Board Member
R. BRUCE MATTHEWS Board Member

STAFF PRESENT

RICHARD A. AZZARO General Counsel
J. KENT PORTENBERRY Technical Director
JAMES J. McCONNELL Deputy Technical Director
KENNETH M. PUSATERI General Manager

ALSO PRESENT

JESSIE ROBERSON Asst. Secretary, Environmental Management, DOE
JEFFERY M. ALLISON Manager, DOE, Savannah River Operations Office
KEITH A. KLEIN Manager, DOE, Richland Operations Office
FRAZER R. LOCKHART Manager, DOE, Rocky Flats Field Office
<table>
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<tr>
<th>Name</th>
<th>Position/Company</th>
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<tr>
<td>ROY J. SCHEPENS</td>
<td>Manager, DOE, Office of River Protection</td>
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<td>EDWARD S. AROMI, JR.</td>
<td>President &amp; General Manager, C2HM Hill Hanford Group, Inc.</td>
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<td>RONALD G. GALLACHER</td>
<td>President &amp; CEO, Fluor-Hanford, Inc., Prime Contractor</td>
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<td>JAMES P. HENSCHEL</td>
<td>Project Director, Bechtel National, Inc., Contractor</td>
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<td>ALAN M. PARKER</td>
<td>President &amp; CEO, Kaiser-Hill Company</td>
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<td>ROBERT A. PEDDE</td>
<td>President, Westinghouse Savannah River Co.</td>
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Chairman Conway
8:58 a.m.

CHAIRMAN CONWAY: Ladies and gentlemen, if you would take your seats, we are prepared to begin. Today's meeting is an extension of the hearings held on September 10th, October 21st, October 23rd, and December 3rd, and constitutes the fifth in a series during which the Board is examining the DOE's [Department of Energy] current and proposed models of safety oversight and management of the contracts and contractors it relies upon to safely accomplish the mission assigned to DOE under the Atomic Energy Act of 1954, as amended. We will focus on DOE's proposed new initiatives, and what impact, if any, they may have upon assuring adequate protection of the health and safety of the public and the workers at DOE's defense nuclear facilities.

I welcome today's presenters, members of the public, members of the press in our audience, and those viewing our proceedings electronically. Yesterday, before we began, I took time to refer to the Congressional mandate given to the Board when this Board, nearly 15 years ago, first came into being. At that time, in reporting out the legislation that established the Board, the Senate
Armed Services Committee made reference to the goals that they were setting for the Board. The "basic goals," and I'm quoting now from its report, "The basic goals in establishing an independent safety oversight board are to assure and enhance the safety of operations of DOE's nuclear facilities, and to restore public confidence that these facilities are operated without undue risk to public health and safety."

Now the report set forth, of course, a number of responsibilities given to the Board, but the report also went on to say, "Above all, the Board should be instrumental in restoring public confidence in DOE's management capabilities, a clear prerequisite for the continued production of the nuclear materials vital to the nation's security."

So it's in light of the mandate given to the Board that we are holding the hearings today, in public, and to meet these goals set by the Congress for the Board.

With that, we will begin. We welcome the witnesses here this morning. But before that, I'll ask the other Board members if they have anything they wish to say. Dr. Eggenberger?

VICE CHAIRMAN EGGENBERGER: Mr. Chairman,