

Peter S. Winokur, Chairman
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**DEFENSE NUCLEAR FACILITIES
SAFETY BOARD**

Washington, DC 20004-2901



May 14, 2014

Dr. Tracy Dillinger
Program Manager for Safety Culture
National Aeronautics & Space Administration Headquarters
300 E Street, SW, Suite 5A42
Washington, DC 20024

Dear Dr. Dillinger:

The Defense Nuclear Facilities Safety Board (Board) is holding a Public Meeting and Hearing on May 28, 2014, to discuss Safety Culture. The focus of this meeting and hearing includes methods used to identify safety culture concerns, tools used for assessing an organization's safety culture, and approaches for addressing weaknesses in safety culture.

The Board invites you to appear to present insights related to safety culture. In particular, please be prepared to discuss the National Aeronautics & Space Administration's experience in improving and sustaining a robust safety culture. Your participation in this public meeting and hearing will provide valuable information to the Board in support of its mission to ensure adequate protection of public and worker safety at DOE's defense nuclear facilities. The format for this meeting and hearing will include your making a prepared statement and responding to questions from Board Members. The agenda for the meeting and hearing will be posted on the Board's web page, <http://www.dnfsb.gov/board-activities/public-hearings/public-hearing-safety-culture-and-board-recommendation-2011-1> (<http://www.dnfsb.gov>).

The agenda will be updated periodically as preparations for the meeting and hearing are finalized. Please contact Dr. Daniel B. Bullen (202-694-7155) or Mr. Steven A. Stokes (202-694-7143), to make the necessary arrangements for your attendance.

Sincerely,

Peter S. Winokur, Ph.D.
Chairman

c: Mr. Joe Olencz