The Honorable Jessie H. Roberson  
Vice Chairman  
Defense Nuclear Facilities Safety Board  
625 Indiana Avenue NW, Suite 700  
Washington, DC 20004

Dear Ms. Vice Chairman:

This letter is to inform you that the Department of Energy's (DOE), Office of Environmental Management (EM), has completed Action 2-13 of the Department's Implementation Plan for Defense Nuclear Facilities Safety Board (Board) Recommendation 2011-1, Safety Culture at the Waste Treatment and Immobilization Plant.

The deliverable for Action 2-13 is to submit a letter to the Board transmitting EM's completed review and Program Secretarial Officer approval of site-specific safety culture sustainment tools. Enclosed are the memoranda to each of the EM Site Office managers transmitting approval of the Safety Culture Sustainment Plans and feedback on each of EM's defense nuclear facilities (as listed below).

- Carlsbad Field Office Submittal of Safety Culture Sustainment Plans
- Idaho Operations Office Safety Culture Sustainment Plans
- Oak Ridge Office of Environmental Management Safety Culture Sustainment Plans
- Office of River Protection Safety Culture Sustainment Plans
- Richland Operations Office Safety Culture Sustainment Plans
- Savannah River Operations Office Safety Culture Sustainment Plans
- Separations Process Research Unit Field Office Safety Culture Sustainment Plans

If you have any further questions, please contact me, at (202) 586-5151.

Sincerely,

James A. Hutton  
Deputy Assistant Secretary for  
Safety, Security, and Quality Programs  
Environmental Management

Enclosures
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Carlsbad Field Office Submittal of Safety Culture Sustainment Plans

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