

Peter S. Winokur, Chairman
Jessie H. Roberson, Vice Chairman
Sean Sullivan

**DEFENSE NUCLEAR FACILITIES
SAFETY BOARD**

Washington, DC 20004-2901



October 29, 2014

The Honorable Madelyn Creedon
Principal Deputy Administrator
National Nuclear Security Administration
U.S. Department of Energy
1000 Independence Avenue, SW
Washington, DC 20585-0701

Dear Ms. Creedon:

Thank you for participating in the Defense Nuclear Facilities Safety Board's October 7, 2014, public meeting and hearing on "Safety Culture and Board Recommendation 2011-1." We found your observations on the importance of leadership in safety culture to be consistent with insights gleaned from our public meetings and hearings on the same topic held earlier this year. We were pleased to hear of the initiatives undertaken by you and Administrator Klotz to engage with the workforce at National Nuclear Security Administration sites. We share your belief that your efforts will bear significant returns.

On behalf of all Members of the Board, I thank you again for participating in our public meeting and hearing. We look forward to future interactions with you and the Administrator, and to hear about the progress of your safety culture initiatives.

Sincerely,

Peter S. Winokur, Ph.D.
Chairman

c: Mr. Joe Olencz