Peter S. Winokur, Chairman Jessie H. Roberson, Vice Chairman Sean Sullivan

DEFENSE NUCLEAR FACILITIES SAFETY BOARD

Washington, DC 20004-2901



October 29, 2014

The Honorable Ernest J. Moniz Secretary of Energy U.S. Department of Energy 1000 Independence Avenue, SW Washington, DC 20585-1000

Dear Secretary Moniz:

Thank you for participating in the Defense Nuclear Facilities Safety Board's October 7, 2014, public meeting and hearing on "Safety Culture and Board Recommendation 2011-1." Given the many demands on your time, we appreciated your willingness to testify in person on this very important topic. We found the direct exchange between us to be of great value.

On behalf of all Members of the Board, I thank you for providing your insights on safety culture and sharing your vision for future improvements.

Sincerely,

Peter S. Winokur, Ph.D. Chairman

c: Mr. Joe Olencz