The Secretary of Energy  
Washington, DC 20585  

January 12, 2000  

The Honorable Herbert J. C. Kouts  
Member  
Defense Nuclear Facilities Safety Board  
625 Indiana Avenue, NW  
Suite 700  
Washington, D.C. 20004  

Dear Dr. Kouts:  

My warmest congratulations on your retirement from the Defense Nuclear Facilities Safety Board.  

Your tireless efforts on behalf of the Nation--for fifty years--have led the Nation’s nuclear community toward the highest standards of safety and the integration of safety into all aspects of work. You have helped set a lasting course within the Department of Energy for the protection of the public, the environment, and our workers.  

I wish you great success for the future, and I hope that your expertise and wise counsel remain accessible to the Board and the Department in the future.  

Yours sincerely,  

Bill Richardson  

Bill Richardson